PRESS RELEASE

4-1-3 Taihei, Sumida-ku, Tokyo

Pepper Food Service Co., Ltd.

Kunio Ichinose, Representative Director, President and Chief

Executive Officer

(Code number: 3053) TSE 1st Section

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Notice of Changes in Personnel

Pepper Food Service Co., Ltd. (the "Company") hereby announces the following changes in its personnel, as decided at the meeting of the Board of Directors held on November 14, 2019.

1. Changes in Personnel (as of November 14, 2019)

Name	New title(s)	Previous title(s)
Daiju Yamaki	Senior Executive Officer General Manager of Ikinari! Steak Business Division, Sales Management Division	Senior Executive Officer General Manager of Ikinari! Steak Business Division, Sales Management Division and Manager of 5th Sales Management Department, Ikinari! Steak Business Division